

WANDA L. CURLEE, PMP, PgMP, PMI-RMP

211 North Whitford Road, Exton, PA 19341

336-210-3787

pmguru@earthlink.net

VP / DIRECTOR - OPERATIONS

P&L / Strategic Planning / Process Engineering / Project Leadership / PMO / Balanced Scorecard Turnaround / Relationship Management / Team Leadership / Negotiation / Budgets / International

I consistently achieved aggressive business and program goals. By utilizing my strategic and implementation skills, I leveraged the many planning, profit growth, cost control, HR, IT, budgeting and client relations elements of project management as the foundation for successful, broad based business leadership. I cut project management staff turnover 10% while improving project profitability 3% to 5%.

The competitive skills I offer have been proven in the big leagues of business, and are readily usable by small to medium companies needing an energetic, effective leader and hands-on operational performance developer. I am a published author, am fluent in both written and spoken Spanish, and hold TS/SBI security clearance.

- θ **Setting project cost, schedule and productivity benchmarks**
- θ **Enabling teams to consistently provide contract deliverables**
- θ **Creating productive internal and external client relationships**
- θ **Leading programs and projects to consistently successful completion**

MBA, University of Phoenix. **Doctor of Management** in Organizational Leadership, University of Phoenix. MA / BA in Spanish, University of Kentucky. Certification in Project and Risk Management, Project Management Institute. I am a frequent contributor to and member of the editorial review board of the Project Management Journal.

Additionally, I am a regular presenter with the Society for Advancement of Management, the American Strategic Management Institute, and PMI. I was a contributor in the development of PMI's specifications for its Program Management Professional Certification, and served on an elite team in crafting questions for that examination.

SELECTED ACCOMPLISHMENTS

Rebuilt project that had fallen apart. Large, fixed price custom software project was in cost overrun. Schedules had been abandoned. Rewrote statement of work, negotiated changes with client and rebaselined schedule. Secured \$15M swing in project outcome. Turned imminent failure into business reference project.

Applied virtual project management to resolve "impossible" problem. Important client threatened to withdraw its business because of organization's failure to correct product software problems. Virtually launched and led global high priority project, integrating teams across North America, Europe and Asia. Ended year-long problem in two months.

Planned and led major consolidation. Each of 65 offices within organization maintained its own back office support. Automated and consolidated these freestanding units into a higher efficiency, single point of service. Enabled company to cut complaints 50%, improve measured quality 60% and decrease policy returns by 80%.

Established complete program tracking and control. Company could not assess status or financial health of ongoing projects. Launched Enterprise Program and Project Management Offices. Centralized scheduling and planning. Introduced dashboards for rapid, accurate reports. Achieved 35% average gross margin per project.

Designed fast response project management template. Organizations responding to 2005 Indian Ocean tsunami disaster rarely possessed project management expertise needed for fast, effective action. Spearheaded multinational PMI initiative that enabled untrained responders to rapidly guide recovery without waste or delay.

CAREER SUMMARY

Senior Manager, Deloitte Consulting, 2009 to Present. Led the post M&A integration of BearingPoint's public sector assets into Deloitte's federal consulting practice. Lead major engagements. Assist in development of large bids and proposals. Control budgets up to \$350M. Led team of seven.

Senior QA & Risk Manager, BearingPoint, 2006 to 2009. Developed project management best practices, metrics and training for this management and technology consultancy. Headed projects and audits. Led Deltek cost accounting system customization. Turned around or concluded troubled public and private sector projects.

VP Corporate IT Governance & Project Tracking Office, Lincoln Financial Group, 2005 to 2006. Established enterprise IT project management office for this insurance services provider. Planned and led major initiative designed to consolidate over 200 discrete IT components into ten basic systems. P&L control of \$200M budget.

VP Program Management Operations, Marsh & McLennan, 2002 to 2004. Established project management organization and integrated with IT for this leading risk, strategy and human capital solutions provider.

Prior: VP Program Management Operations and Executive Program Manager, NCR. Program Manager, Vanstar. Senior Internal Auditor and Project Manager, AT&T. Commander, US Navy.